

Garrett Motion Reports Strong Second Quarter 2023 Financial Results, Raises Full Year Outlook, and Planning Partial Debt Repayment

July 27, 2023

Second Quarter 2023 Highlights

- Net sales totaled \$1,011 million, up 18% on a reported basis, up 19% at constant currency*
- Net income totaled \$71 million; Net income margin 7.0%
- Adjusted EBITDA* totaled \$170 million; Adjusted EBITDA margin* of 16.8%
- Net cash provided by operating activities totaled \$164 million
- Adjusted free cash flow* totaled \$140 million
- Expected Q3 early debt repayment for \$200 million
- Raising outlook for 2023

ROLLE, Switzerland, July 27, 2023 (GLOBE NEWSWIRE) -- Garrett Motion Inc. (Nasdaq: GTX), a leading differentiated automotive technology provider, today announced its financial results for the quarter and six months ended June 30, 2023.

| \$ millions (unless otherwise noted) | Q2 2023 | Q2 2022 | H1 2023 | H1 2022 |
|--|---------|---------|---------|---------|
| Net sales | 1,011 | 859 | 1,981 | 1,760 |
| Cost of goods sold | 809 | 690 | 1,590 | 1,416 |
| Gross profit | 202 | 169 | 391 | 344 |
| Gross profit % | 20.0% | 19.7% | 19.7% | 19.5% |
| Selling, general and administrative expenses | 63 | 54 | 119 | 107 |
| Income before taxes | 101 | 105 | 209 | 230 |
| Net income | 71 | 85 | 152 | 173 |
| Net income margin | 7.0% | 9.9% | 7.7% | 9.8% |
| Adjusted EBITDA* | 170 | 138 | 338 | 284 |
| Adjusted EBITDA margin* | 16.8% | 16.1% | 17.1% | 16.1% |
| Net cash provided by operating activities | 164 | 104 | 256 | 177 |
| Adjusted free cash flow* | 140 | 23 | 228 | 61 |

* See reconciliations to the nearest GAAP measure in pages 5-12

"Garrett's operational excellence has been the driving force behind our ability to successfully capitalize on the ramp-up of new products and strong customer demand across all major product lines. This has resulted in another quarter of great performance with strong results across all key financial metrics, and I am pleased to announce that we are raising our full year outlook for 2023," said Olivier Rabiller, Garrett President and CEO.

"Most importantly this quarter, we continued to make strong progress in the development of our zero emission vehicle technology. This quarter we won two new pre-development awards, one in E-Powertrain and one in E-Cooling, which highlights the interest our customers have for our differentiated electric solutions. In addition, we also completed a very important step with the conversion of our Series A Preferred Stock to a single class of Common Stock with a \$2 billion market capitalization as of June 30, 2023."

Results of Operations

Net sales for the second quarter of 2023 were \$1,011 million, representing an increase of 18% (including an unfavorable impact of \$7 million or 1% due to foreign currency translation) compared with \$859 million in the second quarter of 2022. This increase was driven by higher volumes with new product ramp ups, inflation recoveries net of pricing across all product lines and the lifting of COVID-related lockdown measures in China which had impacted the prior year.

Cost of goods sold for the second quarter of 2023 was \$809 million compared with \$690 million in the second quarter of 2022, primarily driven by our higher sales volumes which contributed to an increase of \$108 million. Cost of goods sold further increased due to \$16 million of inflation on commodities, energy and transportation costs, as well as a \$7 million increase in Research and Development ("R&D") costs which reflects Garrett's continued investment in new technologies and headcount increase year-over-year. The Company's continued focus on productivity, net of labor inflation and one-time expenses, contributed to a decrease in cost of goods sold of \$4 million. Foreign currency impacts from transactional, translational and hedging effects also contributed to decreases of \$9 million.

Gross profit totaled \$202 million for the second quarter of 2023 as compared to \$169 million in the second quarter of 2022, with a gross profit percentage for the second quarter of 2023 of 20.0% as compared to 19.7% in the second quarter of 2022. The increase in gross profit was primarily driven by the higher sales volumes and inflation recoveries from customer pass-through agreements net of pricing reductions. Furthermore, gross profit increased \$7 million from higher productivity net of labor inflation and one-time expenses. These increases were partially offset by \$27 million of unfavorable product mix, \$16 million of inflation on commodities, energy and transportation costs, as well as \$7 million of higher R&D costs as

discussed above.

Selling, general and administrative ("SG&A") expenses for the second quarter of 2023 increased to \$63 million from \$54 million in the second quarter of 2022. The \$9 million increase compared with the prior year was mainly due to \$5 million in legal and advisory fees related to Garrett's previously announced capital structure transformation transactions, \$1 million of unfavorable impacts from foreign exchange rates, and \$2 million of labor-related expenses.

Interest expense in the second quarter of 2023 was \$30 million as compared to \$20 million in the second quarter of 2022. The increase was primarily driven by higher interest expense from the new \$700 million term Ioan B issued in connection with the capital structure transformation and increased market interest rates.

Non-operating expense (income) for the second quarter of 2023 was a \$7 million expense as compared to an income of \$16 million in the second quarter of 2022 primarily due to a \$13 million expense related to the loss on the Series A repurchase agreement in connection with the capital structure transformation and \$8 million of interest income recorded in 2022 for unrealized marked-to-market gains on the Company's interest rate swaps.

Tax expense for the second quarter of 2023 was \$30 million as compared to \$20 million in the second quarter of 2022, primarily related to non-deductible expenses related to the capital structure transformation and a one-time benefit in 2022 related to a change in assertion to permanently reinvest a portion of undistributed earnings in China.

Net income for the second quarter of 2023 was \$71 million as compared to \$85 million in the second quarter of 2022 primarily due to \$23 million more in non-operating expenses, \$10 million more in interest expense and \$10 million more in tax expense, partially offset by a \$33 million increase in gross profit.

Net cash provided by operating activities totaled \$164 million in the second quarter of 2023 as compared to \$104 million in the second quarter of 2022, primarily due to favorable changes in working capital of \$38 million and an increase of \$32 million in net income excluding non-cash charges.

Non-GAAP Financial Measures

Adjusted EBITDA increased to \$170 million in the second quarter of 2023 as compared to \$138 million in the second quarter of 2022. The increase was mainly due to higher volume, improved productivity and inflation pass-through net of pricing, as well as comparatively favorable foreign exchange impacts, partially offset by inflation on commodities, energy and transportation costs, and unfavorable product mix. The Adjusted EBITDA margin increased to 16.8% in the second quarter of 2023 as compared to 16.1% in the second quarter of 2022.

Adjusted free cash flow, which excludes capital structure transformation expenses, cash paid for repositioning and factoring costs, was \$140 million in the second quarter of 2023 as compared to \$23 million in the second quarter of 2022. The increase in adjusted free cash flow was primarily due to an additional \$32 million in Adjusted EBITDA, a \$96 million contribution of working capital (net of factoring), and lower cash paid on interest, mainly from \$17 million of partial early redemption in the second quarter of 2022 on the Series B Preferred Stock. This was partially offset by \$23 million from other assets and liabilities.

Liquidity and Capital Resources

As of June 30 2023, Garrett had \$1,048 million in available liquidity, including \$478 million in cash and cash equivalents and \$570 million of undrawn commitments under its revolving credit facility. As of March 31, 2023, Garrett had \$766 million in available liquidity, including \$291 million in cash and cash equivalents and \$475 million undrawn commitments under its revolving credit facility.

As of June 30, 2023, total principal amount of debt outstanding amounted to \$1,891 million, up from \$1,193 million as of March 31, 2023, due to the issuance of the new \$700 million term Ioan B in connection with the capital structure transformation. Garrett will make an early debt repayment of approximately \$200 million, expected to occur in the third quarter of 2023.

During the second quarter of 2023, we repurchased \$17 million of common stock under our authorized share repurchase program and had remaining repurchase capacity of \$233 million as of June 30, 2023. During the first quarter of 2023, our repurchases of Series A Preferred Stock and common stock were immaterial and we had remaining repurchase capacity of \$74 million as of March 31, 2023.

Full Year 2023 Outlook

Garrett is providing the following raised outlook for the full year 2023 for certain GAAP and Non-GAAP financial measures.

| | Full Year 2023 Outlook | Prior Outlook |
|---|----------------------------------|----------------------------------|
| Net sales (GAAP) | \$3.84 billion to \$4.03 billion | \$3.79 billion to \$3.98 billion |
| Net sales growth at constant currency (Non-GAAP)* | +6% to +11% | +5% to +10% |
| Net income (GAAP) | \$255 million to \$290 million | \$231 million to \$268 million |
| Adjusted EBITDA (Non-GAAP)* | \$620 million to \$670 million | \$585 million to \$635 million |
| Net cash provided by operating activities (GAAP) | \$410 million to \$510 million | \$392 million to \$492 million |
| Adjusted free cash flow (Non-GAAP)* | \$340 million to \$440 million | \$315 million to \$415 million |

* See reconciliations to the nearest GAAP measure in pages 5-12.

Garrett's full year 2023 outlook, as of July 27, 2023, includes the following expectations:

- 2023 light vehicle industry production at ~84Mu, 2% increase vs. 2022, 1% increase vs. prior outlook;
- 2023 Euro/dollar assumption of 1.10 EUR to 1.00 USD, 1.11 EUR for 2H, increase vs. prior outlook of 1.07 EUR to 1.00 USD;
- R&D investment at 4.3% of sales in 2023, >50% on electrification technologies;

• Capital expenditures at 2.3% of sales, 20% into electrification technologies.

Conference Call

Garrett plans to issue financial results for the second quarter 2023 on Thursday, July 27, 2023 before the open of market trading. Garrett will also hold a conference call the same day at 8:30 am EDT / 2:30 pm CET. To participate on the conference call, please dial +1-877-883-0383 (US) or +1-412-902-6506 (international) and use the passcode 1236546.

The conference call will also be broadcast over the internet and include a slide presentation. To access the webcast and supporting material, please visit the investor relations section of the Garrett Motion website at http://investors.garrettmotion.com/. A replay of the conference call will be available by dialing +1-877-344-7529 (US) or +1-412-317-0088 (international) using the access code 3311357. The webcast will also be archived on Garrett's website.

Forward-Looking Statements

This release contains "forward-looking statements" within the Private Securities Reform Act of 1995. All statements, other than statements of fact, that address activities, events or developments that we or our management intend, expect, project, believe or anticipate will or may occur in the future are forward-looking statements including without limitation our statements regarding inflationary pressure on Garrett's business and management's inflation mitigation strategies, financial results and financial conditions, industry trends and anticipated demand for our products, Garrett's strategy, anticipated supply constraints, including with respect to semiconductor, anticipated developments in emissions standards, trends including with respect to production volatility and volume, Garrett's capital structure, anticipated new product development and capital deployment plans for the future including expected R&D expenditures, anticipated impacts of partnerships with third parties, and Garrett's outlook for 2023. Although we believe forward-looking statements are based upon reasonable assumptions, such statements involve known and unknown risks, uncertainties, and other factors, which may cause the actual results or performance of Garrett to be materially different from any future results or performance expressed or implied by such forward-looking statements. Such risks and uncertainties include but are not limited to those described in our annual report on Form 10-K for the year ended December 31, 2022, as well as our other filings with the Securities and Exchange Commission, under the headings "Risk Factors" and "Cautionary Note Regarding Forward-Looking Statements." You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this document. Forward-looking statements are not guarantees of future performance, and actual results, developments and business decisions may differ from those envisaged by our forward-looking statements.

Non-GAAP Financial Measures

This release includes the following Non-GAAP financial measures which are not calculated in accordance with generally accepted accounting principles in the United States ("GAAP"): constant currency sales growth, EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, and Adjusted free cash flow. The Non-GAAP financial measures provided herein are adjusted for certain items as presented in the Appendix containing Non-GAAP Reconciliations and may not be directly comparable to similar measures used by other companies in our industry, as other companies may define such measures differently. Management believes that, when considered together with reported amounts, these measures are useful to investors and management in understanding our ongoing operations and analysis of ongoing operating trends. Garrett believes that the Non-GAAP measures presented herein are important indicators of operating performance because they exclude the effects of certain items, therefore making them more closely reflect our operational performance. These metrics should be considered in addition to, and not as replacements for, the most comparable GAAP measure. For additional information with respect to our Non-GAAP financial measures, see the Appendix to this presentation and our annual report on Form 10-K for the year ended December 31, 2022.

About Garrett Motion Inc.

Garrett Motion is a differentiated technology leader, serving customers worldwide for more than 65 years with passenger vehicle, commercial vehicle, aftermarket replacement and performance enhancement solutions. Garrett's cutting-edge technology enables vehicles to become cleaner, more efficient and connected. Our portfolio of turbocharging, electric boosting and automotive software solutions empowers the transportation industry to redefine and further advance motion. For more information, please visit <u>www.garrettmotion.com</u>.

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CONSOLIDATED INTERIM STATEMENTS OF OPERATIONS

| | Three Months Ended June 30, | | | Six Months End June 30, | | | ded | | |
|--|--------------------------------|-------|------------|----------------------------|------------------------|-------|-----|-------|--|
| | | 2023 | | 2022 | | 2023 | | 2022 | |
| | | (Do | llars in r | nillions, exc | ept per share amounts) | | | | |
| Net sales | \$ | 1,011 | \$ | 859 | \$ | 1,981 | \$ | 1,760 | |
| Cost of goods sold | | 809 | | 690 | | 1,590 | | 1,416 | |
| Gross profit | | 202 | | 169 | | 391 | | 344 | |
| Selling, general and administrative expenses | | 63 | | 54 | | 119 | | 107 | |
| Other expense, net | | 1 | | _ | | 2 | | 1 | |
| Interest expense | | 30 | | 20 | | 58 | | 43 | |
| Loss on extinguishment of debt | | _ | | 5 | | _ | | 5 | |

| Non-operating income | 7 | (16) | 3 | (44) |
|--|--------------|------------|--------------|------------|
| Reorganization items, net | | 1 | | 2 |
| Income before taxes | 101 | 105 | 209 | 230 |
| Tax expense | 30 | 20 | 57 | 57 |
| Net income | 71 | 85 | 152 | 173 |
| Less: preferred stock dividends | (40) | (39) | (80) | (77) |
| Less: preferred stock deemed dividends | (232) | _ | (232) | — |
| Net (loss) income available for distribution | \$ (201) | \$ 46 | \$ (160) | \$ 96 |
| (Loss) earnings per common share | | | | |
| Basic | \$ (1.88) | \$ 0.15 | \$ (1.86) | \$ 0.31 |
| Diluted | \$ (1.88) | \$ 0.15 | \$ (1.86) | \$ 0.31 |
| Weighted average common shares outstanding | | | | |
| Basic | 107,408,432 | 64,839,157 | 86,269,694 | 64,689,673 |
| Diluted | 107,408,432 | 65,102,162 | 86,269,694 | 64,907,289 |

CONSOLIDATED INTERIM STATEMENTS OF COMPREHENSIVE INCOME

| | Three Months Ended June 30, | | | | Six Months E June 30 | | | |
|---|--------------------------------|------|----|---------------|-------------------------|------|----|------|
| | | 2023 | _ | 2022 | | 2023 | | 2022 |
| | | | | (Dollars in m | illion | s) | | |
| Net income | \$ | 71 | \$ | 85 | \$ | 152 | \$ | 173 |
| Foreign exchange translation adjustment | | (8) | | 1 | | (6) | | 3 |
| Changes in fair value of effective cash flow hedges, net of tax | | 2 | | 9 | | (1) | | 17 |
| Changes in fair value of net investment hedges, net of tax | | 3 | | 29 | | (2) | | 42 |
| Total other comprehensive (loss) income, net of tax | | (3) | | 39 | | (9) | | 62 |
| Comprehensive income | \$ | 68 | \$ | 124 | \$ | 143 | \$ | 235 |

CONSOLIDATED INTERIM BALANCE SHEETS

| | June 30, 2023 | | cember 31, 2022 |
|---|----------------------|------------|--------------------|
| | (Dollars i | n millions | 5) |
| ASSETS | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ 478 | \$ | 246 |
| Restricted cash | 1 | | 2 |
| Accounts, notes and other receivables - net | 864 | | 803 |
| Inventories – net | 312 | | 270 |
| Other current assets | 87 | | 110 |
| Total current assets | 1,742 | | 1,431 |
| Investments and long-term receivables | 29 | | 30 |
| Property, plant and equipment – net | 452 | | 470 |
| Goodwill | 193 | | 193 |
| Deferred income taxes | 230 | | 232 |
| Other assets | 246 | | 281 |
| Total assets | \$ 2,892 | \$ | 2,637 |
| LIABILITIES | | | |
| Current liabilities: | | | |
| Accounts payable | \$ 1,136 | \$ | 1,048 |
| Current maturities of long-term debt | 60 | | 7 |
| Accrued liabilities | 322 | | 320 |
| Total current liabilities | 1,518 | | 1,375 |
| Long-term debt | 1,772 | | 1,148 |
| Deferred income taxes | 21 | | 25 |

| Other liabilities | | 204 | 205 |
|--|-------|---------|-------------|
| Total liabilities | \$ | 3,515 | \$ 2,753 |
| COMMITMENTS AND CONTINGENCIES | | | |
| EQUITY (DEFICIT) | | | |
| Series A Preferred Stock, par value \$0.001; zero and 245,089,671 shares issued and | | | |
| outstanding as of June 30, 2023 and December 31, 2022, respectively | \$ | _ | \$ |
| Common Stock, par value \$0.001; 1,000,000,000 and 1,000,000,000 shares authorized, | | | |
| 264,653,768 and 64,943,238 issued and 264,403,053 and 64,832,609 outstanding as of Jun | e 30, | | |
| 2023 and December 31, 2022, respectively | | — | _ |
| Additional paid – in capital | | 1,184 | 1,333 |
| Retained deficit | | (1,834) | (1,485) |
| Accumulated other comprehensive income | | 27 | 36 |
| Total deficit | | (623) | (116) |
| Total liabilities and deficit | \$ | 2,892 | \$ 2,637 |

CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS

| 2023 2022 (Dollars in millions) Cash flows from operating activities: Adjustments to reconcile net income to net cash provided by operating activities: \$ 152 \$ 173 Adjustments to reconcile net income to net cash provided by operating activities: 8 15 Depreciation 43 443 Amontization of deferred issuance costs 5 4 Interest payments, net of debt discount accretion — (19) Loss on entemasurement of forward purchase contract 13 — 5 43 5 Pension expense 8 5 5 4 5 6 10 - - 5 26 7 - 5 26 3 1 - - 5 3 10 - - 5 26 3 1 - - 10 33 10 - - 10 13 - - 10 13 - - 15 10 10 11 - <th></th> <th>Six Months E</th> <th>Inded June</th> <th>e 30,</th> | | Six Months E | Inded June | e 30, |
|--|--|----------------|-------------|-------|
| Cash flows from operating activities: \$ 152 \$ 173 Net income \$ 152 \$ 173 Adjustments to reconcile net income taxes 8 15 173 Depreciation 43 43 43 Amorization of deferred issuance costs 5 4 Interest payments, net of debt discount accretion (19) Loss on extinguishment of debt 5 Loss on extinguishment of debt 5 Stock compensation expense 8 5 Pension expense 1 Change in fair value of derivatives 19 (25) Other 9 (4) Change in fair value of derivatives (69) (33) Inventories (69) (33) (64) Other assets (69) (33) (64) Other assets (69) (33) (62) Accounts payable 105 5 5 Accounts payable 105 (62) (4) </th <th></th> <th></th> <th></th> <th></th> | | | | |
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| Stock compensation expense 8 5 Pension expense 1 Change in fair value of derivatives 19 (35) Other 9 (4) Changes in assets and liabilities: (69) (33) Inventories (69) (33) Inventories (10) 1 Accounts, notes and other receivables (69) (33) Inventories (10) 1 Accounts payable 105 86 Accrued liabilities 32 2 Other labilities (2) (4) Net cash provided by operating activities: 2 2 Cash flows from investing activities: 2 2 Re-couponing of cross-currency swap contract 9 Proceeds from issuance or long-term debt, net of deferred financing costs 667 - Proceeds from issuance or long-term debt, net of deferred financing costs 667 - Payments or long-term debt (4) (4) (4) Repurchases of Series A Preferred Stock (580) | Loss on remeasurement of forward purchase contract | 13 | | — |
| Pension expense1—Change in fair value of derivatives19(35)Other9(4)Changes in assets and liabilities:9(4)Changes in assets and liabilities:(69)(33)Inventories(69)(33)Other assets(10)1Accounts, payable10586Accrued liabilities322Other liabilities(2)(4)Net cash provided by operating activities:\$226Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9—Proceeds from issuance of long-term debt, net of deferred financing costs667—Payments of long-term debt(4)(4)(4)Redemption of Series A Preferred Stock(580)(3)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Series A Preferred Stock(15)—Payments of Additional Amounts for conversion of Series A Preferred Stock(25)—Payments of Additional Amounts for conversion of Series A Preferred Stock(25)—Payments of Additional Amounts for conversion of Series A Preferred Stock(25)—Payments of reference dividends(42)——Payments of reference dividends(42)——Payments of reference dividends(22)(55)—Payments of reference dividends(22)(55)—Payments of reference dividends(22) <td< td=""><td>Foreign exchange (gain) loss</td><td>(11)</td><td></td><td>2</td></td<> | Foreign exchange (gain) loss | (11) | | 2 |
| Change in fair value of derivatives19(35)Other9(4)Changes in assets and liabilities:9(4)Changes in assets and other receivables(69)(33)Inventories(47)(64)Other assets(10)1Accounts payable10586Accrued liabilities322Other liabilities(2)(4)Net cash provided by operating activities\$256Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9Proceeds from insusting activities\$(24)Proceeds from issuance of long-term debt, net of deferred financing costs667Payments of long-term debt(4)(4)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)Payments of Additional Amounts for conversion of Series A Preferred Stock(25)-Payments for debt and revolving facility financing costs(42)-Payments for debt and revolving facility financing costs(22)(5)Other(1)Payments for debt and revolving facility financing costs(22)(5)Other(1)Payments for debt and revolving facility financing costs(22)(5)Other(1)Payments for debt and revolving facility financing costs(22)(5)Other(1)-< | Stock compensation expense | 8 | | 5 |
| Other9(4)Changes in assets and liabilities:(69)(33)Inventories(69)(33)Inventories(10)1Accounts, notes and other receivables(10)1Accounts payable10586Accrued liabilities322Other assets(10)1Accounts payable322Other liabilities(2)(4)Net cash provided by operating activities\$256Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9Net cash used for investing activities:\$(24)\$Proceeds from issuance of long-term debt, net of deferred financing costs667-Payments of long-term debt(4)(4)(4)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Series A Preferred Stock(580)Repurchases of Series A Preferred Stock(25)Payments for preference dividends(42)Payments for preference dividends(42)Payments for debt and revolving facility financing costs(22)(5)-Other(11)Payments for debt and revolving facility financing costs(22)(5)-Other(11)Net cash used for financing activities\$(22)(5)-Payments for debt and revolvi | Pension expense | 1 | | — |
| Charges in assets and liabilities:(6)Accounts, notes and other receivables(69)(33)Inventories(47)(64)Other assets(10)1Accounts payable10586Accounts payable10586Accourd liabilities322Other liabilities322Other liabilities322Cash flows from investing activities:\$256Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9Proceeds from issuance of long-term debt, net of deferred financing costs667-Proceeds from issuance of long-term debt(4)(4)Repurchases of Series A Preferred Stock(580)(3)Repurchases of A Preferred Stock(25)-Payments of Additional Amounts for conversion of Series A Preferred Stock(25)-Payments for debt and revolving facility financing costs(42)-Payments for debt and revolving facility financing costs(22)(50)Other(11)Net cash used for financing activities(22)(50)Deference dividends(22)(52)Payments for debt and revolving facility financing costs(22)(51)Other(11)Net cash used for financing activities(22)(53)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash(11)(17)(17) <td>Change in fair value of derivatives</td> <td>19</td> <td></td> <td>(35)</td> | Change in fair value of derivatives | 19 | | (35) |
| Accounts, notes and other receivables(69)(33)Inventories (47) (64)Other assets(10)1Accounts payable10586Accrued liabilities322Other liabilities(2)(4)Net cash provided by operating activities:(2)(4)Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9Net cash used for investing activities:\$(24)Proceeds from issuance of long-term debt, net of deferred financing costs667Payments of long-term debt(4)(4)Redemption of Series A Preferred Stock(580)(3)Repurchases of Series A Preferred Stock(15)-Payments of Additional Amounts for conversion of Series A Preferred Stock(25)-Payments for peterence dividends(42)-Payments for debt and revolving facility financing costs(22)(5)Other(11)Net cash used for financing activities(22)(5)Deference dividends(42)-Payments for debt and revolving facility financing costs(22)(5)Other(11)Net cash used for financing activities(22)(5)Differ of financing activities(23)(25)Payments for peternee dividends(22)(5)Differ of financing activities(23)(25)Differ of financing activities(2 | Other | 9 | | (4) |
| Inventories (47) (64) Other assets (10) 1Accounts payable 105 86Accrued liabilities 32 2Other liabilities (2) (4) Net cash provided by operating activities: $\$$ 256 $\$$ Expenditures for property, plant and equipment (33) (52) Re-couponing of cross-currency swap contract 9 $-$ Net cash used for investing activities $\$$ (24) Proceeds from insuance of long-term debt, net of deferred financing costs 667 $-$ Proceeds from issuance of long-term debt (4) (4) Repurchases of Series A Preferred Stock (580) (3) Repurchases of Common Stock (15) $-$ Payments for preference dividends (42) $-$ Payments for debt and revolving facility financing costs (2) (5) Other (1) $ (2)$ (5) Determents for debt and revolving facility financing costs (2) (5) Other (1) $ (2)$ (5) Other (1) $ (2)$ (5) Determents for debt and revolving facility financing costs (2) (5) Other (1) $ (33)$ Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash 1 (17) | Changes in assets and liabilities: | | | |
| Other assets(10)1Accounts payable10586Accrued liabilities322Other liabilities322Other liabilities226 $$$ Net cash provided by operating activities\$226Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9Net cash used for investing activities\$(24)Proceeds from issuance of long-term debt, net of deferred financing costs667-Payments of long-term debt(4)(4)Redemption of Series B Preferred Stock-(381)Repurchases of Series A Preferred Stock(15)-Payments of Additional Amounts for conversion of Series A Preferred Stock(25)-Payments of orget and revolving facility financing costs(42)-Payments for debt and revolving facility financing costs(22)(5)Other(1)Net cash used for financing activities(22)(5)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Accounts, notes and other receivables | (69) | | (33) |
| Accounts payable10586Accrued liabilities322Other liabilities322Other liabilities\$256\$Ret cash provided by operating activities:\$256\$Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9-Net cash used for investing activities\$(24)\$Proceeds from investing activities:\$(24)\$Proceeds from issuance of long-term debt, net of deferred financing costs667-Payments of long-term debt(4)(4)Redemption of Series B Preferred Stock(580)(3)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)-Payments for debt and revolving facility financing costs(22)(42)Other(11)-Net cash used for financing activities(23)(52)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Inventories | (47) | | (64) |
| Accrued liabilities322Other liabilities(2)(4)Net cash provided by operating activities\$256\$Cash flows from investing activities:(33)(52)Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract99\$(24)Cash flows from investing activities\$(24)Cash flows from inancing activities\$(24)Proceeds from issuance of long-term debt, net of deferred financing costs667Payments of long-term debt(4)(4)Redemption of Series B Preferred Stock(580)(3)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)Payments for preference dividends(42)Payments for debt and revolving facility financing costs(2)(5)Other(1)Net cash used for financing activities(2)(5)Degrade to deferred financing costs(2)(5)Payments for debt and revolving facility financing costs(2)(5)Other(1)Net cash used for financing activities(2)(393)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Other assets | (10) | | 1 |
| Other liabilities(2)(4)Net cash provided by operating activities\$256\$177Cash flows from investing activities:(33)(52)\$Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9 | Accounts payable | 105 | | 86 |
| Net cash provided by operating activities\$256\$177Cash flows from investing activities:\$256\$177Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9 | Accrued liabilities | 32 | | 2 |
| Cash flows from investing activities:Expenditures for property, plant and equipment(33)Re-couponing of cross-currency swap contract9Net cash used for investing activities\$Cash flows from financing activities:Proceeds from issuance of long-term debtPayments of long-term debtRedemption of Series B Preferred StockRepurchases of Series A Preferred StockRepurchases of Common StockPayments for preference dividendsPayments for debt and revolving facility financing costsPayments for debt and revolving facility financing costsCash used for financing activitiesPayments for financing activitiesPayments of of debt and revolving facility financing costsCitter(1)Payments for financing activitiesS(2)S(2)S(2)S(2)S(2)S(2)(3)(1)S(2)(1)S(2)(1)S(2)(1)S(2)S(2)S(3)(1)(1)(1)(1)(1)(1)(1)(1) | Other liabilities | (2) | | (4) |
| Expenditures for property, plant and equipment(33)(52)Re-couponing of cross-currency swap contract9Net cash used for investing activities\$(24)\$Cash flows from financing activities:667Proceeds from issuance of long-term debt, net of deferred financing costs667Payments of long-term debt(4)(4)Redemption of Series B Preferred Stock(381)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)Payments for preference dividends(42)Payments for preference dividends(42)Payments for debt and revolving facility financing costs(2)(5)Other(1)Net cash used for financing activities\$(2)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Net cash provided by operating activities | \$ 256 | \$ | 177 |
| Re-couponing of cross-currency swap contract9-Net cash used for investing activities\$(24)\$(52)Cash flows from financing activities:Proceeds from issuance of long-term debt, net of deferred financing costs667-Payments of long-term debt(4)(4)(4)Redemption of Series B Preferred Stock-(381)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)-Payments for preference dividends(42)-Payments for preference dividends(42)-Payments for debt and revolving facility financing costs(2)(5)Other(1)Net cash used for financing activities\$(2)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Cash flows from investing activities: | | | |
| Net cash used for investing activities\$(24)\$(52)Cash flows from financing activities:Proceeds from issuance of long-term debt, net of deferred financing costs667-Payments of long-term debt(4)(4)(4)Redemption of Series B Preferred Stock(580)(3)Repurchases of Series A Preferred Stock(15)-Payments of Additional Amounts for conversion of Series A Preferred Stock(25)-Payments for preference dividends(42)-Payments for debt and revolving facility financing costs(22)(55)Other(1)-Net cash used for financing activities\$(2)\$Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Expenditures for property, plant and equipment | (33) | | (52) |
| Cash flows from financing activities:Proceeds from issuance of long-term debt, net of deferred financing costs667Payments of long-term debt(4)Redemption of Series B Preferred Stock-Repurchases of Series A Preferred Stock(580)Repurchases of Common Stock(15)Payments of Additional Amounts for conversion of Series A Preferred Stock(25)Payments for preference dividends(42)Payments for debt and revolving facility financing costs(2)Other(1)Net cash used for financing activities\$Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1 | Re-couponing of cross-currency swap contract | 9 | | |
| Proceeds from issuance of long-term debt, net of deferred financing costs667—Payments of long-term debt(4)(4)Redemption of Series B Preferred Stock—(381)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)—Payments of Additional Amounts for conversion of Series A Preferred Stock(25)—Payments of Additional Amounts for conversion of Series A Preferred Stock(22)—Payments for preference dividends(42)—Payments for debt and revolving facility financing costs(2)(5)Other(1)—Net cash used for financing activities\$(2)(393)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Net cash used for investing activities | \$ (24) | \$ | (52) |
| Payments of long-term debt(4)(4)Redemption of Series B Preferred Stock—(381)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)—Payments of Additional Amounts for conversion of Series A Preferred Stock(25)—Payments of Additional Amounts for conversion of Series A Preferred Stock(22)—Payments for preference dividends(42)—Payments for debt and revolving facility financing costs(2)(5)Other1—Net cash used for financing activities\$(2)\$Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Cash flows from financing activities: | | | |
| Redemption of Series B Preferred Stock—(381)Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)—Payments of Additional Amounts for conversion of Series A Preferred Stock(25)—Payments for preference dividends(42)—Payments for debt and revolving facility financing costs(2)(5)Other(1)—Net cash used for financing activities\$(2)\$Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Proceeds from issuance of long-term debt, net of deferred financing costs | 667 | | _ |
| Repurchases of Series A Preferred Stock(580)(3)Repurchases of Common Stock(15)Payments of Additional Amounts for conversion of Series A Preferred Stock(25)Payments for preference dividends(42)Payments for debt and revolving facility financing costs(2)(5)Other(1)Net cash used for financing activities\$(2)\$Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Payments of long-term debt | (4) | | (4) |
| Repurchases of Common Stock(15)-Payments of Additional Amounts for conversion of Series A Preferred Stock(25)-Payments for preference dividends(42)-Payments for debt and revolving facility financing costs(2)(5)Other(1)-Net cash used for financing activities\$(2)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Redemption of Series B Preferred Stock | _ | | (381) |
| Payments of Additional Amounts for conversion of Series A Preferred Stock(25)—Payments for preference dividends(42)—Payments for debt and revolving facility financing costs(2)(5)Other(1)—Net cash used for financing activities\$(2)Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash1(17) | Repurchases of Series A Preferred Stock | (580) | | (3) |
| Payments for preference dividends (42) Payments for debt and revolving facility financing costs (2) (5) Other (1) Net cash used for financing activities \$ (2) (393) Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash 1 (17) | Repurchases of Common Stock | (15) | | _ |
| Payments for debt and revolving facility financing costs (2) (5) Other (1) - Net cash used for financing activities \$ (2) (5) Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash 1 (17) | Payments of Additional Amounts for conversion of Series A Preferred Stock | (25) | | _ |
| Other (1) — Net cash used for financing activities \$ (2) \$ (393) Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash 1 (17) | Payments for preference dividends | (42) | | _ |
| Net cash used for financing activities \$ (2) \$ (393) Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash 1 (17) | Payments for debt and revolving facility financing costs | (2) | | (5) |
| Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash 1 (17) | Other | (1) | | _ |
| Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash 1 (17) | Net cash used for financing activities | \$ (2) | \$ | (393) |
| | 5 | | | (17) |
| | Net increase (decrease) in cash, cash equivalents and restricted cash | 231 | | (285) |

| Cash, cash equivalents and restricted cash at beginning of period | 248 | 464 |
|---|-----------|-----------|
| Cash, cash equivalents and restricted cash at end of period | \$ 479 | \$ 179 |
| Supplemental cash flow disclosure: | | |
| Income taxes paid (net of refunds) | 27 | 24 |
| Interest paid | 24 | 47 |

Reconciliation of Net Income to Adjusted EBITDA⁽¹⁾

| | Three Months Ended June 30, | | | | | | ths Ended le 30, | | |
|--|--------------------------------|-------|----|------------|----------|-------|---------------------|-------|--|
| | | 2023 | | 2022 | | 2022 | | | |
| | | | | (Dollars i | n millio | ons) | | | |
| Net income — GAAP | \$ | 71 | \$ | 85 | \$ | 152 | \$ | 173 | |
| Net interest expense | | 24 | | 8 | | 51 | | 4 | |
| Tax expense | | 30 | | 20 | | 57 | | 57 | |
| Depreciation | | 22 | | 21 | | 43 | | 43 | |
| EBITDA (Non-GAAP) | | 147 | | 134 | | 303 | | 277 | |
| Reorganization items, net ⁽²⁾ | | _ | | 1 | | _ | | 2 | |
| Stock compensation expense ⁽³⁾ | | 5 | | 3 | | 8 | | 5 | |
| Repositioning charges ⁽⁴⁾ | | 1 | | 2 | | 8 | | 3 | |
| Loss on extinguishment of debt | | — | | 5 | | — | | 5 | |
| Discounting costs on factoring | | 1 | | | | 2 | | 1 | |
| Other non-operating income ⁽⁵⁾ | | (2) | | (7) | | (3) | | (9) | |
| Capital structure transformation expenses ⁽⁶⁾ | | 18 | | | | 20 | | — | |
| Adjusted EBITDA (Non-GAAP) | \$ | 170 | \$ | 138 | \$ | 338 | \$ | 284 | |
| Net sales | \$ | 1,011 | \$ | 859 | \$ | 1,981 | \$ | 1,760 | |
| Net income margin | | 7.0% | | 9.9% | | 7.7% | | 9.8% | |
| Adjusted EBITDA margin (Non-GAAP) ⁽⁷⁾ | | 16.8% | | 16.1% | | 17.1% | | 16.1% | |

(1) We evaluate performance on the basis of EBITDA and Adjusted EBITDA. We define "EBITDA" as our net income calculated in accordance with U.S. GAAP, plus the sum of net interest expense, tax expense and depreciation. We define "Adjusted EBITDA" as EBITDA, plus the sum of net reorganization items, stock compensation expense, repositioning costs, discounting costs on factoring, other non-operating income and capital structure transformation expenses. We believe that EBITDA and Adjusted EBITDA are important indicators of operating performance and provide useful information for investors because:

- EBITDA and Adjusted EBITDA exclude the effects of income taxes, as well as the effects of financing and investing
 activities by eliminating the effects of interest and depreciation expenses and therefore more closely measure our
 operational performance; and
- certain adjustment items, while periodically affecting our results, may vary significantly from period to period and have disproportionate effect in a given period, which affects the comparability of our results.

In addition, our management may use Adjusted EBITDA in setting performance incentive targets to align performance measurement with operational performance.

(2) The Company applied ASC 852 for periods subsequent to September 20, 2020, the date the Company and certain of its subsidiaries each filed a voluntary petition for relief under Chapter 11 of title 11 of the United States Code, to distinguish transactions and events that were directly associated with the Company's reorganization from the ongoing operations of the business. Accordingly, certain expenses and gains incurred related to these transactions and events were recorded within Reorganization items, net in the Consolidated Interim Statements of Operations.

(3) Stock compensation expense includes only non-cash expenses.

(4) Repositioning costs includes severance costs related to restructuring projects to improve future productivity.

(5) Reflects the non-service component of net periodic pension costs and other income that are non-recurring or not considered directly related to the Company's operations.

(6) Includes the loss on remeasurement of the Series A Preferred Stock Agreement as well as third-party legal and advisory fees that are directly attributable to the Company's capital structure transformation transactions.

(7) Adjusted EBITDA margin represents Adjusted EBITDA as a percentage of net sales.

Reconciliation of Constant Currency Sales % Change⁽¹⁾

| | Three Month June 3 | Six Months Ended June 30, | | |
|------------------------------------|-----------------------|------------------------------|-------|--------|
| | 2023 | 2022 | 2023 | 2022 |
| Garrett | | | | |
| Reported sales % change | 18% | (8) % | 13% | (9) % |
| Less: Foreign currency translation | (1) % | (8) % | (3) % | (6) % |
| Constant currency sales % change | 19% | 0% | 16% | (3) % |
| Gasoline | | | | |
| Reported sales % change | 32% | 1% | 21% | (4) % |
| Less: Foreign currency translation | (2) % | (8) % | (4) % | (6) % |
| Constant currency sales % change | 34% | 9% | 25% | 2% |
| Diesel | | | | |
| Reported sales % change | 10% | (17) % | 6% | (18) % |
| Less: Foreign currency translation | 1% | (10) % | (3) % | (7) % |
| Constant currency sales % change | 9% | (7) % | 9% | (11) % |
| Commercial vehicles | | | | |
| Reported sales % change | 9% | (19) % | 10% | (15) % |
| Less: Foreign currency translation | (1) % | (6) % | (3) % | (5) % |
| Constant currency sales % change | 10% | (13) % | 13% | (10) % |
| Aftermarket | | | | |
| Reported sales % change | 6% | 6% | 5% | 10% |
| Less: Foreign currency translation | 0% | (5) % | (2) % | (5) % |
| Constant currency sales % change | 6% | 11% | 7% | 15% |
| Other Sales | | | | |
| Reported sales % change | 0% | 0% | (7) % | (13) % |
| Less: Foreign currency translation | 0% | (11) % | (2) % | (8) % |
| Constant currency sales % change | 0% | 11% | (5) % | (5) % |

(1) We define constant currency sales growth as the year-over-year change in reported sales relative to the comparable period, excluding the impact on sales from foreign currency translation. We believe this measure is useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

Reconciliation of Cash Flow from Operations to Adjusted Free Cash Flow⁽¹⁾

| | Three Months Ended June 30, | | | | | Ended), | | |
|---|--------------------------------|------|----|-------------|--------|-------------|------|--|
| | | 2023 | | 2022 | 2023 | | 2022 | |
| | | | | (Dollars in | millio | ns) | | |
| Net cash provided by operating activities (GAAP) | \$ | 164 | \$ | 104 | \$ | 256 \$ | 177 | |
| Expenditures for property, plant and equipment | | (25) | | (23) | | (33) | (52) | |
| Net cash provided by operating activities less expenditures for property, plant and equipment | | 139 | | 81 | | 223 | 125 | |
| Chapter 11 professional service costs | | _ | | 1 | | _ | 3 | |
| Capital structure transformation expenses | | 1 | | _ | | 2 | _ | |
| Cash payments for repositioning | | 2 | | 1 | | 4 | 3 | |
| Factoring and P-notes | _ | (2) | | (60) | | (1) | (70) | |
| Adjusted free cash flow (Non-GAAP) ⁽¹⁾ | \$ | 140 | \$ | 23 | \$ | 228 \$ | 61 | |

(1) Adjusted free cash flow reflects an additional way of viewing liquidity that management believes is useful to investors in analyzing the Company's ability to service and repay its debt. The Company defines adjusted free cash flow as cash flow provided from operating activities less capital expenditures and additionally adjusted for other discretionary items including cash flow impacts for capital structure transformation expenses, factoring and guaranteed bank notes activity.

Full Year 2023 Outlook Reconciliation of Reported Net Sales to Net Sales Growth at Constant Currency

| | 2023 Full Year | | |
|---|----------------|----------|--|
| | Low End | High End | |
| Reported net sales (% change) | 7% | 12% | |
| Foreign currency translation | 1% | 1% | |
| Full year 2023 Outlook Net sales growth at constant currency (Non-GAAP) | 6% | 11% | |

Full Year 2023 Outlook Reconciliation of Net Income to Adjusted EBITDA

| | | 2023 Full Year | | |
|---|-----------------------|----------------|-----|--------|
| | Lo | w End | Hig | gh End |
| | (Dollars in millions) | | | |
| Net income - GAAP | \$ | 255 | \$ | 290 |
| Net interest expense | | 144 | | 144 |
| Tax expense | | 83 | | 98 |
| Depreciation | | 88 | | 88 |
| Full year 2023 Outlook EBITDA (Non-GAAP) | | 570 | | 620 |
| Non-operating income | | (1) | | (1) |
| Discounting costs on factoring | | 2 | | 2 |
| Stock compensation expense | | 16 | | 16 |
| Repositioning charges | | 12 | | 12 |
| Capital structure transformation expenses | | 21 | | 21 |
| Full Year 2023 Outlook Adjusted EBITDA (Non-GAAP) | \$ | 620 | \$ | 670 |

Full Year 2023 Outlook Reconciliation of Net Cash Provided by Operating Activities to Adjusted Free Cash Flow

| | _ | 2023 Full Year | | |
|--|-----------------------|----------------|----|----------|
| | Lo | ow End | | High End |
| | (Dollars in millions) | | | |
| Net cash provided by operating activities (GAAP) | \$ | 410 | \$ | 510 |
| Expenditures for property, plant and equipment | | (90) | | (90) |
| Net cash provided by operating activities less expenditures for property, plant and equipment (Non-GAAP) | \$ | 320 | \$ | 420 |
| Cash payments for repositioning | | 12 | | 12 |
| Capital structure transformation expenses | | 8 | | 8 |
| Full Year 2023 Outlook Adjusted free cash flow (Non-GAAP) | \$ | 340 | \$ | 440 |